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F O R

A Practical Guide
for Local Government

D E C I S I O N

M A K I N G

Second Edition

D A V I D

A M M O N S

Tools For Decision Making A Practical Guide For Local Government 2nd Edition

Judd E. Hollander



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Tools for Decision Making David N. Ammons, 2008-10-17 Known for encouraging step by step problem solving and for connecting techniques to real world scenarios David Ammons *Tools for Decision Making* covers a wide range of local government practices from the foundational to the advanced Brief and readable each chapter opens with a problem in a hypothetical city and then introduces a tool to address it Thoroughly updated with new local government examples the second edition also incorporates chapters devoted to such additional techniques as sampling analysis sensitivity analysis financial condition analysis and forecasting via trend analysis Numerous tables figures exhibits equations and worksheets walk readers through the application of tools and boxed features throughout each chapter present other uses for techniques helpful online resources and common errors A handy guide for students and an invaluable resource and reference for practitioners

Tools for Decision Making David N. Ammons, Dale J. Roenigk, 2021-09-08 This book guides readers to the mastery of a wide array of practical analytic techniques useful to local governments Written in an easy to read style with an emphasis on providing practical assistance to students local government practitioners and others interested in local government performance this updated third edition features analytic methods selected for their relevance to everyday problems encountered in city and county governments The authors outline a variety of practical techniques including the simplest that the fields of management public administration policy analysis and industrial engineering have to offer Each analytic technique is introduced in the context of a fictitious case presented over a few pages at the beginning of that technique s chapter Contents include demand analysis work distribution analysis process flow charting inflation adjustments annualizing capital costs staffing analysis identifying full costs of a program or service present value analysis life cycle costing lease buy analysis cost effectiveness analysis benchmarking analysis and more This updated third edition features a dramatic expansion of Excel based applications plus templates and exercises accompanying many of the chapters and available online New chapters prepare readers to use statistical tests to identify significant differences in performance averages construct Pareto charts develop cause and effect diagrams prepare control charts detect possible discrimination in hiring and appointment practices and present analytic evidence more effectively This book is an essential resource for students and instructors of public administration courses on analysis methods evaluation productivity improvement and service delivery Online resources for this book including Excel templates are available at <https://toolsfordecisionmaking.sog.unc.edu>

The Basics of Public Budgeting and Financial Management Charles E. Menifield, 2025-04-21 Connecting budgetary theory with practical tools Charles E Menifield carefully examines the key areas that every budgeting and financial management student needs to know in order to be a successful budgeteer in a local government nonprofit or state level budget office From the perspective of a bureaucrat students examine various concepts and then work through in class and out of class exercises and problems to reinforce those concepts and ideas through practical applications Menifield provides

an overview of the basic budgeting concepts types and techniques to orient students along with discussion of budget cycles and the actors involved in the process Chapters unfold to present personal services operating and capital budgets as well as the various ways to fund public budgets Students will gain an understanding of budgeting techniques and analytical models but also how these methods are useful in answering important policy questions Other topics include cash management risk management procurement debt management incentivizing economic development and cutback management strategies Menifield concludes with an examination of different data sources data quality and appropriateness and the different ways to communicate budget data effectively using charts graphs and slides Each chapter provides the student with a list of important terms phrases and exercises that require the students to apply what they have learned in each chapter using only basic office applications The Fifth Edition of the book provides in class exercises for each chapter allowing students not only to compare their responses to their peers in small groups but also to present those responses to the entire class with the goal of improving their presentation skills This book blends budgetary theory and practice in a volume that is easy to understand by both undergraduate and graduate students alike Managing Urban America Robert E. England, John P. Pelissero, David R. Morgan, 2016-05-06 Managing Urban America guides students through the challenges politics and practice of urban management including managing conflict through politics adapting to demographic and social changes balancing budgets and delivering a myriad of goods and services to citizens in an efficient equitable and responsive manner The Eighth Edition has been thoroughly updated to include a discussion of the difficulties cities confront as they deal with the lingering economic challenges of the 2008 recession the concept of e government and how it affects the theory and practice of management and the implications of environmental issues for urban government management Handbook of Public Information Systems Kenneth Christopher, 2005-03-29 Delivering IT projects on time and within budget while maintaining privacy security and accountability is one of the major public challenges of our time The Handbook of Public Information Systems Second Edition addresses all aspects of public IT projects while emphasizing a common theme technology is too important to leave to the technocrats Alternative Service Delivery: Readiness Check Gerald T. Gabris, Heidi O. Koenig, Kurt Thurmaier, Craig S. Maher, Kimberly L. Nelson , Katherine A. Piker, Alicia Schatteman, Dawn S. Peters, Craig Rapp, 2014-04-15 Alternative Service Delivery Readiness Check synthesizes academic and practitioner knowledge about alternative service delivery ASD systems This handbook offers information and insights that local governments can use to provide public services more effectively and efficiently It serves as a primer about alternative service delivery intended to guide investigation of new approaches to service delivery It derives from multiple conversations with local government practitioners in Illinois who were frustrated by a lack of guidance on how to think about alternative service delivery methods for public services and in what circumstances different alternatives were more or less successful This handbook is written for both appointed managers and elected officials who are looking for innovative ways to consider service delivery and want to

answer the basic question Can we be doing this better Why does your local government want to consider providing public services in new alternative ways As the cases in this handbook demonstrate jurisdictions that successfully develop and implement an alternative service delivery method are driven by a desire to improve service effectiveness Local governments that move from tactical to strategic thinking about service delivery are the ones more likely to improve services using different forms of alternative service delivery The kinds of issues and types of questions examined in this handbook range from how to best handle such demand driven services as allocation of police and fire resources to how to share expensive equipment that your jurisdiction needs only some of the time The stories solutions and evidence are intended to help local government officials understand the differences between delivery alternatives and the prerequisites for developing and implementing each option

Managing Local Government Services Carl W. Stenberg, Susan Lipman Austin, 2007

Public Policy: Politics, Analysis, and Alternatives, 2nd Edition Michael E Kraft, Furlong, 2007 Public Policy starts with the basics and describes government institutions identifies primary policy actors and reviews major theoretical models The authors then discuss the nature of policy analysis and its practice and show students how to employ evaluative criteria in six substantive policy areas

Managing Urban America David R. Morgan, Robert E. England, John P. Pelissero, 2007 Urban managers continue to do what they have done for decades manage conflict adapt to shifting demographics balance their own source funds with intergovernmental revenues respond to federal and state mandates negotiate with other localities in their same metropolitan area and deliver goods and services But managers today are confronted with new challenges in what has become fend for yourself federalism City executives must do more with less while at the same time figure out ways to harness the power of new technologies and react to a globalized world and economy It is no wonder then that even great managers can fail at urban administration To succeed they must understand the nature of community values the pitfalls of bureaucratic inertia and the craft of leadership that is the politics of urban management Morgan England and Pelissero offer a forward looking account of this new urban management environment In a comprehensive update the authors have reorganized the book s structure to better fit the challenges facing today s cities and make even greater use of systems theory as an analytic framework Featuring discussions of the New Public Management model the impacts of globalization changes in service delivery urban planning economic development and program evaluation they discuss key productivity enhancements that emphasize results and accountability The authors then focus on the impact of citizen participation e government the events of 9 11 and intergovernmental relations as examples of significant environmental factors that impinge on the management of modern cities In addition every case study in the book is brand new and many include information on Connecting to the Internet and Profiles of Urban Practitioners and Scholars

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Table of Contents Tools For Decision Making A Practical Guide For Local Government 2nd Edition

1. Understanding the eBook Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - The Rise of Digital Reading Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Advantages of eBooks Over Traditional Books
2. Identifying Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - User-Friendly Interface

4. Exploring eBook Recommendations from Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Personalized Recommendations
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition User Reviews and Ratings
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition and Bestseller Lists
5. Accessing Tools For Decision Making A Practical Guide For Local Government 2nd Edition Free and Paid eBooks
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition Public Domain eBooks
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition eBook Subscription Services
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition Budget-Friendly Options
6. Navigating Tools For Decision Making A Practical Guide For Local Government 2nd Edition eBook Formats
 - ePub, PDF, MOBI, and More
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition Compatibility with Devices
 - Tools For Decision Making A Practical Guide For Local Government 2nd Edition Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Highlighting and Note-Taking Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Interactive Elements Tools For Decision Making A Practical Guide For Local Government 2nd Edition
8. Staying Engaged with Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Tools For Decision Making A Practical Guide For Local Government 2nd Edition
9. Balancing eBooks and Physical Books Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Tools For Decision Making A Practical Guide For Local Government 2nd Edition
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions

- Managing Screen Time
- 11. Cultivating a Reading Routine Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Setting Reading Goals Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Fact-Checking eBook Content of Tools For Decision Making A Practical Guide For Local Government 2nd Edition
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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