



The

# Development Factory

UNLOCKING THE POTENTIAL OF PROCESS INNOVATION

Gary P. Pisano

LESSONS FROM  
PHARMACEUTICALS AND  
BIOTECHNOLOGY

# The Development Factory Unlocking The Potential Of Process Innovation

**Lingsheng Yao**

## **The Development Factory Unlocking The Potential Of Process Innovation:**

**The Development Factory** Gary P. Pisano,1997 When the pharmaceuticals giant Merck reports promising results for a potential blockbuster drug the story makes the evening news Now at a time when new product development has become critical to success in so many industries The Development Factory proves that process innovation not just product innovation can be the key to competitive edge In this multiyear study of pharmaceutical and biotechnology firms Gary Pisano explores the dynamics of superior product and process development in a highly competitive industry that lives and dies by its R D and depends heavily on rapid time to market His work reveals that behind the success of many new product introductions lies the development of novel process technologies that provide lower costs higher quality and increased flexibility Pisano challenges the widely held product process life cycle view of competition which suggests that industries tend to emphasize either product innovation or process innovation He also questions the notion that there is a conflict between pursuit of product innovation and pursuit of lower costs arguing that product development and process development capabilities are complementary Extending the lessons to a wide variety of manufacturing industries The Development Factory will guide companies toward unlocking the potential of process development and understanding the patterns of organizational behavior and managerial actions that help create and implement new capabilities over time

### **Development Factory** Gary P.

**Process Understanding** Ian Houson,2011-06-09 Process Understanding is the underpinning knowledge that allows the manufacture of chemical entities to be carried out routinely robustly and to the required standard of quality This area has gained in importance over the last few years particularly due to the recent impetus from the USA s Food and Drug Administration This book covers the multidisciplinary aspects required for successful process design safety modeling scale up PAT pilot plant implementation plant design as well the rapidly expanding area of outsourcing In discussing what process understanding means to different disciplines and sectors throughout a product s life cycle this handbook and ready reference reveals the factors important to the development and manufacture of chemicals The book focuses on the fundamental scientific understanding necessary for a smoother technical transfer between the disciplines leading to more effective and efficient process development and manufacturing A range of case studies are used to exemplify and illustrate the main issues raised As a result readers will appreciate that process understanding can deliver a real competitive advantage within the pharmaceuticals and fine chemicals industry This book serves as an aid to meeting the stringent regulations required by the relevant authorities through demonstrable understanding of the underlying science

[Managing Product Innovation In The Process Industries: From Customer Understanding To Product Launch - Uncover The Intrinsic Nature Of Developing Non-assembled Products](#) Thomas Lager,2024-04-29 This book puts management of product innovation in a corporate strategic perspective and argues that a company s competitive position is strongly related to an underlying unique and continually renewed product innovation work process which drives innovation and delivery of

new or improved products in the marketplace. The book will take the reader through a systematic examination of the necessary consecutive steps for companies successful development of non assembled products in the cluster of process industries. For readers in search of a seamless easy to use effective formal product innovation work process from customer understanding to product launch this book provides a guiding framework and hands on advice for work process design. A novel five phase structural process model of the product innovation work process is initially introduced in order to orchestrate a more dynamic interaction between product and process innovation and the integration of sustainability and product eco design in product design. The reader will learn first about the importance of aligning new product ideas with the corporate business model and product innovation strategy during the contextualization phase and then how to transform product ideas into well defined complementary product and process concepts. In the movement of product ideas from the conceptualization phase to industrialization the use of pilot planting and production trials for scale up of product and process concepts is further explored. To secure a design for processability a novel industrialization sub process is introduced and the integration of complementary development of product and service offerings is further examined. The deployment of application development throughout and after product launch is highlighted for an enhancement of product commercialization and a reduction of time to break even for new products.

[European Symposium on Computer Aided Process Engineering - 11](#) R. Gani, S.B. Jørgensen, 2001-04-30 This book contains papers presented at the 11th Symposium of Computer Aided Process Engineering ESCAPE 11 held in Kolding Denmark from May 27 30 2001. The objective of ESCAPE 11 is to highlight the use of computers and information technology tools that is the traditional CAPE topics as well as the new CAPE topics of current and future interests. The main theme for ESCAPE 11 is process and tools integration with emphasis on hybrid processing cleaner and efficient technologies process integration computer aided systems for modelling design synthesis control tools integration and industrial case studies application of integrated strategies. The papers are arranged in terms of the following themes computer aided control operations computer aided manufacturing process and tools integration and new frontiers in CAPE. A total of 188 papers consisting of 5 keynote and 183 contributed papers are included in this book.

[Pharmaceutical Process Scale-Up](#) Michael Levin, 2001-12-12 Focusing on scientific and practical aspects of process scale up this resource details the theory and practice of transferring pharmaceutical processes from laboratory scale to the pilot plant and production scale. It covers parenteral and nonparenteral liquids and semi solids products derived from biotechnology dry blending and powder handling.

**Intelligent Knowledge-Based Systems** Cornelius T. Leondes, 2010-04-28 For most of our history the wealth of a nation was limited by the size and stamina of the work force. Today national wealth is measured in intellectual capital. Nations possessing skillful people in such diverse areas as science medicine business and engineering produce innovations that drive the nation to a higher quality of life. To better utilize these valuable resources intelligent knowledge based systems technology has evolved at a rapid and significantly expanding rate.

Reflecting the most fascinating AI based research and its broad practical applications intelligent knowledge based systems technology is being utilized by nations to improve their medical care advance their engineering technology and increase their manufacturing productivity as well as play a significant role in a very wide variety of other areas of activity of substantive significance Today in the beginning of the 21st century it is difficult to imagine the development of the modern world without extensive use of the AI information technology that is rapidly transforming the global knowledge based economy as well as entire societies The breadth of the major application areas of intelligent knowledge based systems technology is very impressive These include among other areas Agriculture Business Chemistry Communications Computer Systems Education Electronics Engineering Environment Geology Image Processing Information Management Law Manufacturing Mathematics Medicine Meteorology Military Mining Power Systems Science Space Technology and Transportation The great breadth and expanding significance of this field on the international scene require a multi volume major reference work for an adequately substantive treatment of the subject Intelligent Knowledge Based Systems Business and Technology in The New Millennium This work consists of the following distinctly titled and well integrated volumes Volume I Knowledge Based Systems Volume II Information Technology Volume III Expert and Agent Systems Volume IV Intelligent Systems Volume V Neural Networks This five volume set clearly manifests the great significance of these key technologies for the new economies of the new millennium The Volumes Volume 1 Knowledge Based Systems addresses the basic question of how accumulated data and staff expertise from business operations can be abstracted into useful knowledge and how such knowledge can be applied to ongoing operations The wide range of areas represented includes product innovation and design intelligent database exploitation and business model analysis Eleven chapters Volume 2 Information Technology addresses the important question of how data should be stored and used to maximize its overall value Case studies examine a wide variety of application areas including product development manufacturing product management and product pricing Ten chapters Volume 3 Expert and Agent Systems considers such application areas as image databases business process monitoring e commerce and production planning and scheduling offering a wide range of perspectives and business function concentrations to stimulate readers innovative thought Ten chapters Volume 4 Intelligent Systems discusses applications in such areas as mission critical functions business forecasting medical patient care and product design and development Nine chapters Volume 5 Neural Networks Fuzzy Theory and Genetic Algorithm Techniques explores applications in such areas as bioinformatics product life cycle cost estimating product development computer aided design product assembly and facility location Ten chapters The discussions in these volumes provide a wealth of practical ideas intended to foster innovation in thought and consequently in the further development of technology Together they comprise a significant and uniquely comprehensive reference source for research workers practitioners computer scientists academics students and others on the international scene for years to come     *Innovation and Entrepreneurship* John R. Bessant,Joe Tidd,2016-02-11 Innovation and Entrepreneurship 3rd

Edition is an accessible text on innovation and entrepreneurship aimed specifically at undergraduate students studying business and management studies but also those on engineering and science degrees with management courses The text applies key theories and research on innovation and entrepreneurship and then reviews and synthesises those theories and research to apply them in a much broader and contemporary context including the corporate and public services emerging technologies and economies and sustainability and development and creating and capturing value from innovation and entrepreneurship In this third edition the authors continue to adopt an explicit process model to help organise the material with clear links between innovation and entrepreneurship This text has been designed to be fully integrated with the Innovation Portal at [www.innovation-portal.info](http://www.innovation-portal.info) which contains an extensive collection of additional resources for both lecturers and students including teaching resources case studies media clips innovation tools seminar and assessment activities and test questions *Product and Process Design Principles* Warren D. Seider,Daniel R. Lewin,J. D. Seader,Soemantri Widagdo,Rafiqul Gani,Ka Ming Ng,2016-05-23

The fourth edition enhanced eBook update of *Product and Process Design Principles* contains many new resources and supplements including new videos quiz questions with answer specific feedback and real world case studies to support student comprehension *Product and Process Design Principles* covers material for process design courses in the chemical engineering curriculum demonstrating how process design and product design are interlinked and their importance for modern applications Presenting a systematic approach this fully updated new edition describes modern strategies for the design of chemical products and processes The text presents two parallel tracks product design and process design which enables instructors to easily show how product designs lead to new chemical processes and alternatively teach product design as separate course Divided into five parts the fourth edition begins with a broad introduction to product design followed by a comprehensive introduction to process synthesis and analysis Succeeding chapters cover the products and processes of design synthesis design analysis and design reports The final part of the book presents ten case studies which look at product and process designs such as for Vitamin C tablets conductive ink for printed electronics and home hemodialysis devices Effective pedagogical tools are thoroughly and consistently implemented throughout the text **Harvard Business School Core Collection** Baker Library,1999

**Harvard Business Review** ,1997 **New Appoaches in the Process Industries** Jean-Pierre Dal Pont,Catherine Azzaro-Pantel,2014-07-09 Competition from emerging and developing countries challenges related to energy and water the continuing increase in the global population and the obligation to be sustainable are all impacting developed countries such as the United States France etc Manufacturing has been almost totally neglected by these developed countries and thus there is a strong need to review R D and the development and industrialization processes This is a prerequisite for maintaining and improving welfare and quality of life The industrialization process can be defined as the process of converting research or laboratory experiments into a physical tool capable of producing a product of value for customers of

specified markets Such a process implies knowledge of BAT best available techniques in chemical engineering plant design production competitiveness the proper utilization of tools toolbox concept such as value assessment value engineering eco design LCA lifecycle analysis process simulation modeling innovation and appropriate metrics usage These are mandatory to ensure commercial success and covered by the authors of this book The Strategy of Managing Innovation and Technology Murray R. Millson,David L. Wilemon,2008 For undergraduate courses in Innovation and Creativity or for graduate students in schools of management business or engineering and technology management programs A comprehensive collection of research illustrating advances in innovation over the past century this unique anthology equips its readers with the knowledge and tools to construct a model of innovation and effectively implement it in both business and non business settings The world continues to change at an accelerating pace The concepts developed in this vast collection of research represent a large part of the study of innovation and technological progress for the past century An excellent resource for students and practitioners it offers readers in depth insight into many of the areas that influence and are influenced by the innovation process giving them an excellent perspective for conceptualizing the innovation process **Harvard Business School Bulletin** ,1997 Catalog of Best-selling Teaching Materials Harvard Business School Publishing Corporation,1998

Management Thomas S. Bateman,Scott A. Snell,2002 Using a traditional functional approach to management stressing how managers use planning organization leadership and control this text looks at the new economy Despite the rise in e commerce and the trials of dot com companies management fundamentals remain the same **Issues in Science and Technology** ,1996 **Innovation in the Pharmaceutical Industry** Takuji Hara,2003 Innovation in the Pharmaceutical Industry traces the discovery and development of drugs in Japan and the UK both historically and sociologically It includes sixteen case studies of major pharmaceutical developments in the twentieth century encompassing amongst others beta blockers beta stimulants inhaled steroids and histamine H2 antagonists The book illustrates that the four stages of drug development namely compound application organisational authorisation and market are interactively shaped by heterogeneous actors and institutions The book also identifies three different types of pharmaceutical development paradigmatic innovation application innovation and modification based innovation all with distinguishable features in the drug development process Finally several historical structural and cultural factors influencing the shaping of medicines are revealed by the comparison between British and Japanese drug innovation Addressing a number of practical implications for the promotion of the pharmaceutical industry this book will be of enormous interest to students researchers and academics specialising in science and technology and the management of technology and innovation Practitioners managers and policy planners within the pharmaceutical industry will also deem this book invaluable Journal of Management Southern Management Association,2003 **Osaka City University Business Review** ,2001

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