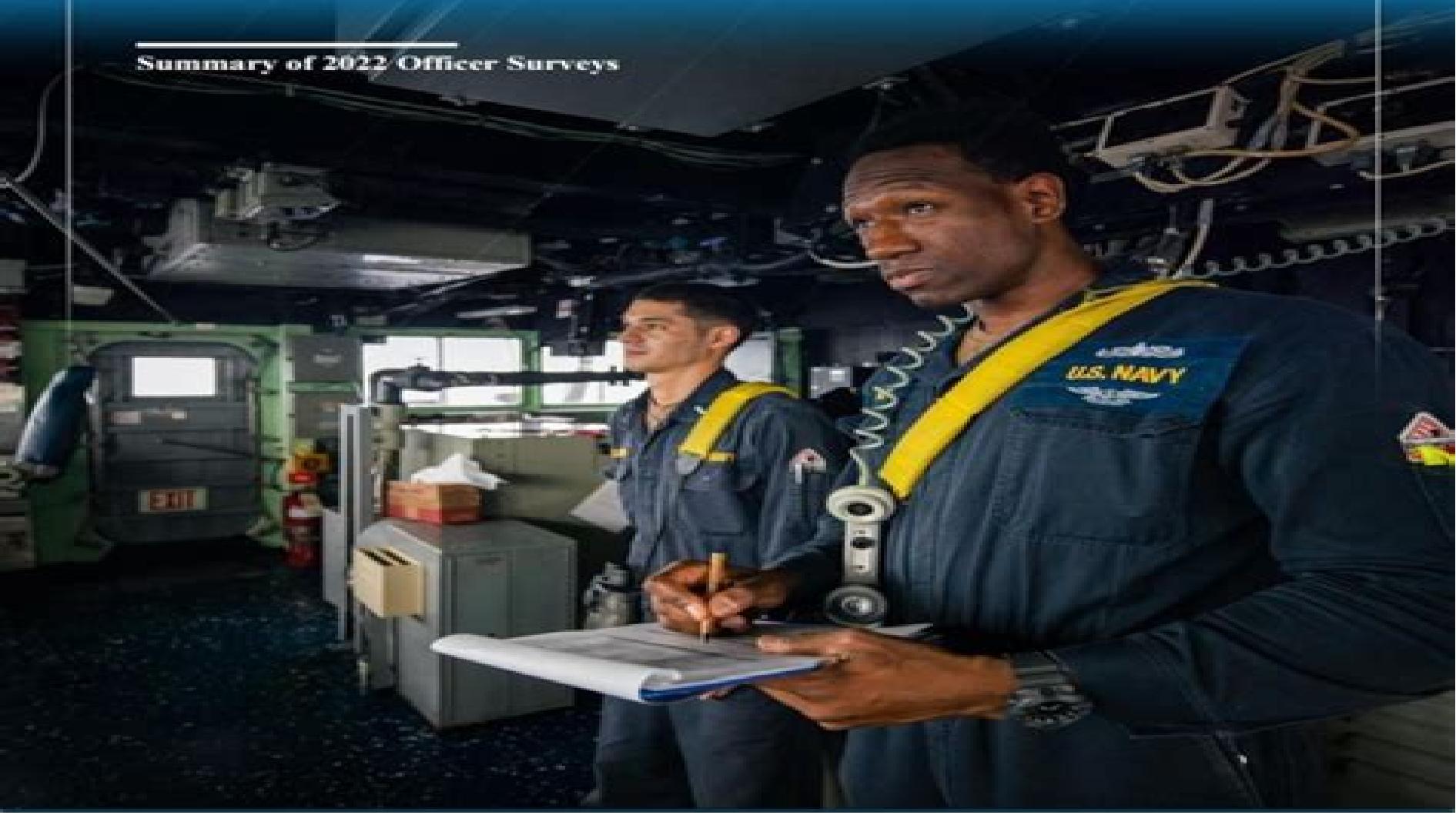


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**Grayson L. Koogle,NAVAL
POSTGRADUATE SCHOOL MONTEREY
CA.**

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The Subspecialty Management System as it Relates to the Communications Subspecialist Surface Warfare Officer Grayson L. Koogle, NAVAL POSTGRADUATE SCHOOL MONTEREY CA., 1983 The subspecialty management system for the Communications Subspecialist Surface Warfare Officer is the subject of this research. The written policies and instructions relating to the system are identified as to content and the effect on the subspecialist. The management system is outlined emphasizing the interfaces and responsibilities for subspecialty coding, counseling, utilization and tracking and subspecialist selection. The records of Surface Officers currently assigned a communications code are analyzed with regard to career paths, graduate school entry point, first utilization, utilization at promotion points, trends relating to selection. The current billet structure is also studied. In general, the standard Surface Warfare Officer career path captures the pattern within the bounds of normal detailing experiences.

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