

The image features the Netflix logo in red, positioned in the upper right quadrant. The background is black and decorated with numerous yellow diagonal lines of varying lengths and thicknesses, creating a dynamic, rain-like effect. The logo itself is a bold, sans-serif font, and its reflection is visible directly beneath it.

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J Dewey



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lasting impact on technology business and society Taken together their essays reveal a distinctive mindset and organizational culture animated by a deeply held commitment to the hard work of progress IBM engineers and scientists invented many of the building blocks of modern information technology including the memory chip the disk drive the scanning tunneling microscope essential to nanotechnology and even new fields of mathematics IBM brought the punch card tabulator the mainframe and the personal computer into the mainstream of business and modern life IBM was the first large American company to pay all employees salaries rather than hourly wages an early champion of hiring women and minorities and a pioneer of new approaches to doing business with its model of the globally integrated enterprise And it has had a lasting impact on the course of society from enabling the US Social Security System to the space program to airline reservations modern banking and retail to many of the ways our world today works The lessons for all businesses indeed all institutions are powerful To survive and succeed over a long period you have to anticipate change and to be willing and able to continually transform But while change happens progress is deliberate IBM deliberately led by a pioneering culture and grounded in a set of core ideas came into being grew thrived nearly died transformed itself and is now charting a new path forward for its second century toward a perhaps surprising future on a planetary scale *Cost of Capital ... Yearbook* ,2010

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