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changes Through the study of employer sponsored literacy programs this dissertation investigates the extent to which the workplace has become the new schoolhouse Relying upon manager interviews as primary methodology the motives processes and consequences intended and unintended are examined to determine the tangible and symbolic functions of workplace literacy programs and their significance for managers involved Using theories of neofunctionalism exchange control and institutionalism the following conclusions are suggested these programs have multiple and sometimes contradictory meanings for middle managers literacy is functional for the individuals organizations and society in numerous ways and education can be understood as a contract shaping event in the negotiation of a new employment relationship for managers and workers The institutional context is analyzed as well Understanding of employer sponsored literacy education allows insight into the evolving relationships between education and the economy employer and employee middle manager and environment     **Wall Street Journal Index** ,1992     *Index de Périodiques Canadiens* ,1999     Resources in Education ,1996

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