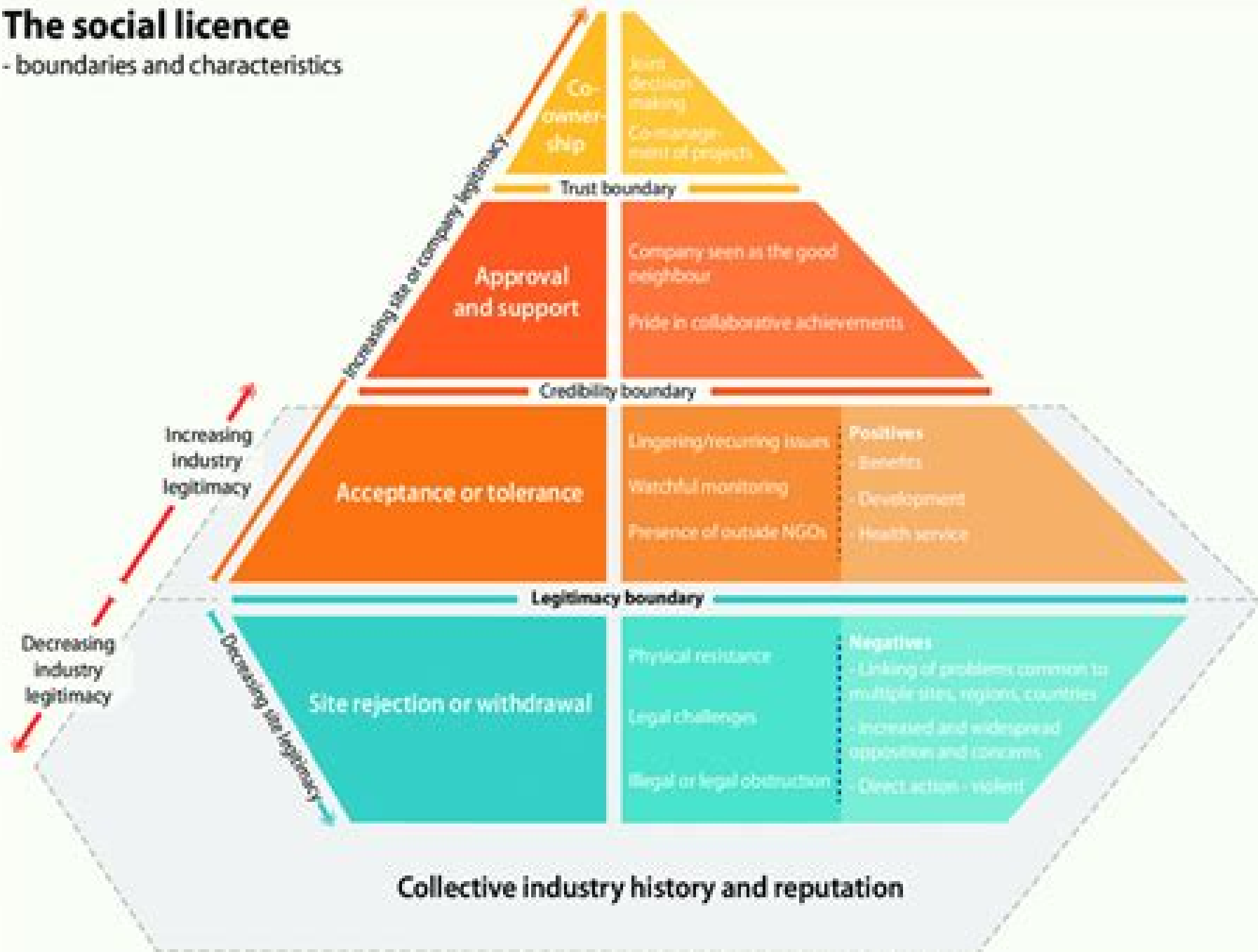


# The social licence

- boundaries and characteristics



# The Social Licence To Operate

**Robert J. Quigley, James Talbot  
Baines, New Zealand. Ministry for  
Primary Industries. Aquaculture Unit**

## **The Social Licence To Operate:**

The Social Licence to Operate Leeora Black, 2017 The social licence to operate began as a metaphor to bring attention to the need for companies to earn acceptance from their host communities Today it is a necessary management framework for complex times A social licence strategy is essentially a stakeholder engagement strategy for navigating complex socio political environments This book provides the framework tools and case studies a company needs to create a foundation for truly sustainable community development This 90 minute guide will enable you to define the social licence to operate make the business case for actively managing your social licence to operate measure the social licence to operate develop a step by step plan to restore build maintain and enhance your company s social licence and report on your social licence This book is for managers in any company facing rising social scrutiny due to unwanted social or environmental impacts You may be working in natural resources renewable energy oil and gas forestry construction manufacturing retail food processing pharmaceuticals or any industry that is facing rising stakeholder expectations and increasing criticism Provided by publisher

*Social Licence and Ethical Practice* Hugh Breakey, 2023-04-07 What is the social licence to operate and what are its ethical risks and promises This collection explores these questions from a range of perspectives *What a Social Licence to Operate Means for Global Mining Companies* Neil John Winspear, 2018

**The Social Licence to Operate for Global Mining Companies** Zwelakhe Ngwenya, 2017 **Social Licence to Operate , The Process of Constructing and Maintaining a Social Licence to Operate in a Developing Market** Nelson Solan Chipangamate, 2021 *Nuclear*

*Non-Proliferation in International Law - Volume IV* Jonathan L. Black-Branch, Dieter Fleck, 2018-12-19 This fourth volume in the book series on Nuclear Non Proliferation in International Law focuses on human perspectives regarding the development and use of nuclear energy the need for regional solutions and recent activities towards prohibiting and abolishing nuclear weapons Jonathan L Black Branch is Dean of Law and Professor of International and Comparative Law Bencher of the Law Society of Manitoba JP and Barrister England Barrister and Chair of the International Law Association ILA Committee on Nuclear Weapons Non Proliferation Member of the Advisory Board of the Amsterdam Center for International Law ACIL and Rapporteur of the International Law Association ILA Committee on Nuclear Weapons Non Proliferation Contemporary International Law

**International Arbitration in the Energy Sector** Maxi Scherer, 2018-02-22 Disputes in the energy and natural resources sector are at the heart of international arbitration With more arbitrations arising in the international energy sector than in any other sector it is not surprising that the highest valued awards in the history of arbitration come from energy related arbitrations Energy disputes often involve complex and controversial issues relating to security sovereignty and public welfare International Arbitration in the Energy Sector puts international energy disputes into a global context providing broad coverage of different forms and systems of dispute resolution across both renewable and non renewable sectors With contributions from leading arbitrators academics and industry experts from across the globe the

twenty chapters in the book enable readers to compare the approaches to and learnings from energy arbitrations across various legal systems and geographic regions After outlining the international energy arbitration legal framework in Part I the text delves into a detailed analysis of the problems which regularly arise in practice These include among other things commercial disputes in Part II e g over the upstream oil sector and long term gas supply contracts investor state disputes in Part III e g under the Energy Charter Treaty and public international law disputes in Part IV e g concerning international boundaries and the distribution of natural resources Alongside recent developments in the international energy sector attention is given to climate and sustainable development disputes which raise important questions about enforcing sustainability objectives on individuals corporations and states Backed by analyses of arbitral awards national court and international tribunal decisions treaties and other international legal instruments as well as current events and news in the energy industry this text offers a unique contribution to international energy literature and provides insightful commentary on the prevalent issues in the field It is essential reading for any practitioner or researcher in the energy and natural resources sector

Establishing a Social Licence to Operate Amidst Complexity Jason Prno, 2014 The concept of earning a social licence to operate SLO emerged in the mining industry in the 1990s as one important way in which the social dimensions of mineral development activities can be considered and addressed by mining governance actors It implies that local communities have issued their support for a mining project that is located proximate to them and that this support is broad based and ongoing Where a SLO is not issued by local communities the potential for financial regulatory and reputational costs for mining companies significantly increases and in some instances projects may become unable or unviable to advance While valuable research has begun to emerge on the SLO there remain some notable research gaps In particular a need for additional empirical and theoretical research that uncovers those factors leading to the issuance or non issuance of a SLO at different mining operations has been identified Such research is needed in order to develop an understanding of which mining governance models function best and in what combination and how model effectiveness varies through differing social political and economic contexts Research of this type has important implications for the sustainable development of global mineral resources as it can help identify ways in which desirable mining community outcomes can be achieved and local conflict avoided In an effort to address this research gap this thesis sought to explore the governance dimensions of SLO and the obstacles and opportunities associated with its effective implementation in the mining industry This thesis is presented in manuscript format but has been prepared in such a way as to comprise a conceptual whole Introductory and methodological chapters are first presented followed by four manuscripts of publication quality and length Concluding remarks and supplementary research materials are provided at the end of the thesis The research conducted for this thesis was qualitative in nature and employed comparative case study methodologies key informant interviewing participant observation and a comprehensive literature review In the manuscripts that follow the origins of the

SLO concept are explored from the perspective of governance and sustainability theories and the complex role of state market civil society and hybrid governance and institutional arrangements in shaping SLO outcomes are reviewed The thesis then presents a complex systems based analytic framework for assessing SLO determinants and outcomes in the mining industry and applies it to a case study of the Red Dog Mine in Alaska USA Following this the results of a comparative case study analysis of four international mining operations i e Red Dog Mine in Alaska USA Minto Mine in Yukon Canada the proposed Tambogrande Mine in Peru and the Ok Tedi Mine in Papua New Guinea are presented using the complex systems approach previously described The thesis then discusses five guiding principles for establishing a SLO that emerged from the analysis including 1 context is key 2 a social licence to operate is built on relationships 3 sustainability is a dominant concern for communities 4 local benefits provision and public participation play a crucial role and 5 adaptability is needed to confront complexity Refined conceptualizations of the SLO that emerged during the research are also explored and new definitions of SLO and a resilient SLO are presented The thesis then describes a series of guidelines for SLO analysis and management in the mining industry which mineral developers must address in an iterative manner They include 1 address SLO prerequisites 2 analyze the SLO context 3 overcome key SLO challenges 4 build a meaningful SLO and 5 ongoing monitoring and adaptive management A discussion of research contributions limitations and future research needs is also provided at the end of this thesis

*The Challenge for Energy Justice* Raphael J Heffron,2021-10-26 Written by one of the world s leading scholars in the field this book provides a unique perspective on the connections between energy justice and human rights Taking an interdisciplinary approach the author offers an accessible discussion about the implementation of energy justice in practice The book explores the rise of justice issues in the energy sector the interdisciplinary nature of energy justice the economics of energy justice and provides a practical case study on distributive justice The penultimate chapter focuses on human rights and energy justice in a world first and explores the topic from the perspective of the opportunity of last resort This opportunity of last resort is the national courts and is the place where societies can seek to have justice enforced through a variety of human rights being protected Finally energy justice risks are highlighted alongside the author s proposed framework for the next generation of energy justice scholars

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**Creating Shared Value to get Social License to Operate in the Extractive Industry** Cesar Saenz,2021-04-12 Creating Shared Value to get Social License to Operate in the Extractive Industry presents techniques and models that will enable you to actually formulate implement and evaluate strategies to shared value to earn SLO

*Application of the Concept of 'Social Licence to Operate' Beyond Infrastructure Projects ,2019*

**A Theoretical Model for Social Licence to Operate for the Mining Sector in South Eastern Europe** Mark Proctor,2021

**The Social Dimension of Sustainable Development and the Mining Industry** Lise Aurore Lapalme,Canada. Mineral and Metal Policy Branch,2003 This paper deals with the domestic

aspects of the social dimension of sustainable development and the mining industry in Canada The history of the social impact of mining is presented in the 1st part The 2nd part discusses the social benefits and impacts of the mining industry in 3 areas health education and communities The 3rd part of the paper deals with the risks and opportunities related to the social dimension of sustainable development faced by industry and governments Mineral Resource Governance in the 21st Century United Nations Publications,2021-12-31 The mining sector if carefully managed presents enormous opportunities for advancing sustainable development particularly in low income countries the International Resource Panel says in its latest report **Public Regulators and CSR** Karin Buhmann,2016 The social licence to operate SLO concept is little developed in the academic literature so far Deployment of the term was made by the United National UN Guiding Principles on Business and Human Rights and the UN Protect Respect and Remedy Framework which apply SLO as an argument for responsible business conduct connecting to social expectations and bridging to public regulation This UN guidance has had a significant bearing on how public regulators seek to influence business conduct beyond Human Rights to broader Corporate Social Responsibility CSR concerns Drawing on examples of such public regulatory governance this article explores and explains developments towards a juridification of CSR entailing efforts by public regulators to reach beyond jurisdictional and territorial limitations of conventional public law to address adverse effects of transnational economic activity Through analysis of an expansion of law into the normative framing of what constitutes responsible business conduct we demonstrate a process of juridification entailing a legal framing of social expectations of companies a proliferation of law into the field of business ethics and an increased regulation by law of social actors or processes Stakeholder Perspectives of the Social Licence to Operate Charlotte Emma Mummery,2022 **How to Improve Your Social Licence to Operate** Robert J. Quigley,James Talbot Baines,New Zealand. Ministry for Primary Industries. Aquaculture Unit,2014 *State of Justice in India: Key texts on social justice in India* Raṇabīra Samāddāra,2009

## Reviewing **The Social Licence To Operate**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is truly astonishing. Within the pages of "**The Social Licence To Operate**," an enthralling opus penned by a very acclaimed wordsmith, readers attempt an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve into the book's central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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