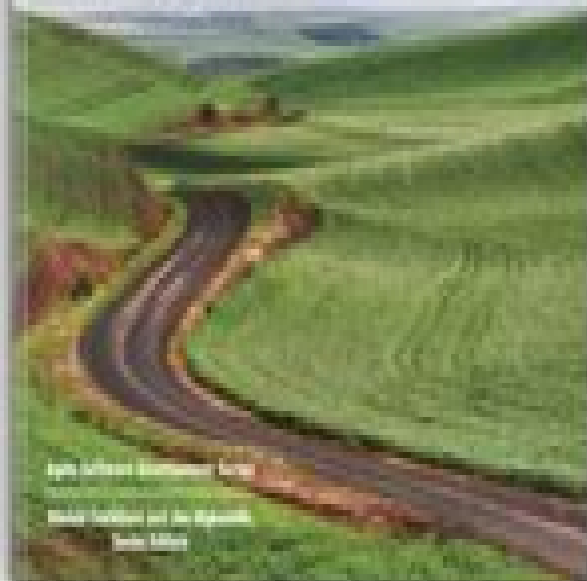




The Scrum Field Guide

Practical Advice for Your First Year

Mitch Lacey



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The Scrum Field Guide Mitch Lacey, 2015-12-22 Thousands of organizations are adopting Scrum to transform the way they execute complex projects in software and beyond This guide will give you the skills and confidence needed to deploy Scrum resulting in high performing teams and satisfied customers Drawing on years of hands on experience helping companies succeed Certified Scrum Trainer CST Mitch Lacey helps you overcome the major challenges of Scrum adoption and the deeper issues that emerge later Extensively revised to reflect improved Scrum practices and tools this edition adds an all new section of tips from the field Lacey covers many new topics including immersive interviewing collaborative estimation and deepening business alignment In 35 engaging chapters you ll learn how to build support and maximize value across your company Now part of the renowned Mike Cohn Signature Series on agile development this pragmatic guide addresses everything from establishing roles and priorities to determining team velocity setting sprint length and conducting customer reviews Coverage includes Bringing teams and new team members on board Creating a workable definition of done Planning for short term wins and removing impediments to success Balancing predictability and adaptability in release planning Running productive daily scrums Fixing failing sprints Accurately costing projects and measuring the value they deliver Managing risks in dynamic Scrum projects Prioritizing and estimating backlogs Working with distributed and offshore teams Institutionalizing improvements and extending agility throughout the organization Packed with real world examples straight from Lacey s experience this book will be invaluable to anyone transitioning to Scrum seeking to improve their early results or trying to get back on track

The Scrum Field Guide Mitch Lacey, 2012 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren t involved in the decision to adopt it If you re one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You ll learn how to gain quick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified Coverage includes Getting teams on board and bringing new team members aboard after you ve started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track

Establishing a pace your team can truly sustain
Accurately costing projects and measuring the value they deliver
Documenting Scrum projects effectively
Prioritizing and estimating large backlogs
Integrating outsourced and offshored components
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Scrum Framework Shante Grippi,2021-08-13
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Field Guide to Project Management David I. Cleland,2004-07-29 Publisher Description

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The Opening Playbook: A Professional's Guide to Building Relationships that Grow Revenue Andrew Dietz,2014-05-23
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Table of Contents The Scrum Field Guide

1. Understanding the eBook The Scrum Field Guide
 - The Rise of Digital Reading The Scrum Field Guide
 - Advantages of eBooks Over Traditional Books
2. Identifying The Scrum Field Guide
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an The Scrum Field Guide
 - User-Friendly Interface
4. Exploring eBook Recommendations from The Scrum Field Guide
 - Personalized Recommendations
 - The Scrum Field Guide User Reviews and Ratings
 - The Scrum Field Guide and Bestseller Lists
5. Accessing The Scrum Field Guide Free and Paid eBooks

- The Scrum Field Guide Public Domain eBooks
- The Scrum Field Guide eBook Subscription Services
- The Scrum Field Guide Budget-Friendly Options
- 6. Navigating The Scrum Field Guide eBook Formats
 - ePub, PDF, MOBI, and More
 - The Scrum Field Guide Compatibility with Devices
 - The Scrum Field Guide Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of The Scrum Field Guide
 - Highlighting and Note-Taking The Scrum Field Guide
 - Interactive Elements The Scrum Field Guide
- 8. Staying Engaged with The Scrum Field Guide
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers The Scrum Field Guide
- 9. Balancing eBooks and Physical Books The Scrum Field Guide
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection The Scrum Field Guide
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine The Scrum Field Guide
 - Setting Reading Goals The Scrum Field Guide
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of The Scrum Field Guide
 - Fact-Checking eBook Content of The Scrum Field Guide
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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